DEPARTMENT OF COMMUNITY DEVELOPMENT SERVICES



Planning Division

memorandum

TO:	Urbana Plan Commission
FROM:	Jeff Engstrom, Planner I
DATE:	October 3, 2008
SUBJECT:	Plan Case 2088-CP-08, a request to adopt the Crystal Lake Neighborhood Plan as an element of the 2005 Urbana Comprehensive Plan.

Introduction

The Urbana Zoning Administrator is requesting that City Council adopt the final draft of the Crystal Lake Neighborhood Plan as an element of the 2005 Urbana Comprehensive Plan. The Crystal Lake Neighborhood Plan contains goals and strategies for the area surrounding Crystal Lake Park and the Carle Hospital campus. Similar to previous neighborhood plans, such as the 1989 King Park Plan and the 2002 Downtown Strategic Plan, the Crystal Lake Neighborhood Plan would be adopted as an element of the Comprehensive Plan and would become the guiding document for policy and planning decisions in planning area.

Public input was a key element in the compilation of the Crystal Lake Neighborhood Plan. Resident comments were gathered in two neighborhood meetings, through surveys, and several comments mailed to the City. In addition to resident input, stakeholder groups such as the Urbana Park District, Champaign County Faigrounds, and Carle Clinic and Hospital were interviewed and invited to comment on draft plans.

On September 8, 2008, copies of the draft plan were mailed to the Plan Commission, as well as City Council and the Community Development Commission for review and comment. This memorandum refers to that draft. The draft plan encompasses many topical areas, such as land use, mobility, housing and community cohesion. Staff presented the draft plan to the Community Development Commission on September 23, 2008 for review and comment on elements of the plan that fall under their purview, including housing, grants and neighborhood programs. Comments from the Community Development Commission and the public in general are included in this memorandum.

Background

Planning Process

The process for developing the Crystal Lake Neighborhood Plan began in March of 2007. Members of the neighborhood organization United Citizens and Neighbors (UCAN) met with the Mayor and city staff to discuss concerns about Carle's potential expansion of the Medical Institutional Campus zoning district. Working with residents and other stakeholders to address these concerns and to provide a planning context in anticipation of Carle Hospital's revised master plan, the City committed to prepare a plan for the neighborhood. The planning process consisted of several phases and took place over the subsequent eighteen months. Phases included Background Research, Visioning, Plan Concepts, Draft Plan Preparation, and Final Preparation. The sixth phase, Implementation, will begin after the plan is approved.

1. The <u>Background Research Phase</u> began with a discussion of how to produce the plan. Staff decided to use a process similar to that of the 2005 Urbana Comprehensive Planning Process. The majority of the time in this Phase was spent researching the neighborhood's history and existing conditions.

2. The <u>Visioning Phase</u> was centered on collecting information from residents, property owners, employees and users of local businesses and parks, and other stakeholder groups on what they would like to see happen within the neighborhood. Staff designed exercises for a visioning workshop which took place in June of 2007. Residents and property owners from the area were invited to discuss what aspects of the neighborhood they wanted to see preserved or improved. Fifty area residents participated in the workshop. Staff prepared a resident survey, which was sent to all residents and property owners in the neighborhood. City staff also met with members of UCAN to discuss their concerns and aspirations for the neighborhood.

In concert with the visioning workshop and resident survey, staff also distributed a survey to businesses within the area. Key stakeholders such as the Urbana Park District and Carle Clinic and Hospital were interviewed to gain further insights on how they envisioned the neighborhood developing. Both Carle Hospital and the Park District have master plans for their facilities in the planning area, which are interrelated with, but separate from, the Crystal Lake Neighborhood Plan.

3. The <u>Plan Concepts Phase</u> synthesized information gathered from the visioning workshop, resident survey, business survey, and stakeholder interviews. From this information staff identified a development framework and plan parameters, as well as goals and objectives. Alternative implementation strategies were evaluated and tested with key stakeholders.

4. The <u>Draft Plan Preparation Phase</u> consisted of synthesizing the components of the plan into a complete draft before garnering feedback during a second neighborhood meeting. On August 13th, 2008, the City held an open house to reveal draft Goals and Objectives, and Implementation Strategies to neighborhood residents. Over twenty-five residents attended to comment on the plan.

5. The <u>Final Plan Preparation Phase</u> came next. The draft plan was revised based on comments from the open house and a final draft was issued for public comment on September 8, 2008. Area residents and property owners were all notified that the draft plan is available at several locations and on the City's web site for review. Comments from this review period will be forwarded to the public hearing at the October 9, 2008 meeting of the Urbana Plan Commission. The Plan Commission will forward the draft and any recommended changes to City Council for final review and adoption.

6. The <u>Implementation Phase</u> will consist of carrying out strategies identified in the Plan and will help to guide the city as it pursues related activities in 2008 and beyond. The goals and strategies set forth herein will assist the City in review of any future updates to an existing development agreement with Carle, decisions made during the City's Annual Action Plan for funds allocated by the U.S. Department of Housing and Urban Development (HOME and CDBG), Capital Improvement Planning, review of zoning requests and building permits, and other planning decisions.

Issues and Discussion

Plan Overview

The plan consists of six major components, as well as an extensive appendix. The Background section contains a history of the area, an inventory of current zoning and land uses, and an analysis of the existing demographic conditions and trends. The Planning Process section provides an overview of the plan's formation, introduces the major stakeholders for the area and lays out the existing plans and agreements that govern development in the neighborhood. The heart of the plan outlines Trends and Issues, maps out key Plan Concepts, and introduces Goals and Objectives for the area as follows:

The Trends and Issues section (starting on page 35 of the draft plan) identifies key trends occurring in the area, and asks key questions about how those trends affect the neighborhood. Trends include items such as the growth of Carle Hospital, an aging housing stock, and changing conditions along the University Avenue Corridor.

Key Plan Concepts are mapped out next, as shown on the attached Exhibit "A". Please refer to Exhibit "A", as it contains the most recent updates to the Plan Concepts Map. This map identifies several desired improvements that were noted as priorities from public meetings and surveys. Various planning initiatives or other important features identified in the Plan are noted on the map. Some annotations are also taken from other agency plans, such as the Park District's Crystal Lake Park Master Plan. The University Corridor Study is taken into account by the Plan Concepts Map, as well as links to connect Crystal Lake Park to Leal Park and downtown Urbana. The map also identifies Future Land Uses as set forth in the 2005 Urbana Comprehensive Plan.

The Plan Concepts Map outlines a proposed Medical Institutional Campus (MIC) expansion area which allows Carle Hospital room to expand without encroaching into areas where Carle does not already own significant property. This expansion area was indicated as "5-20 year expansion area" in Carle's 1995 Master Plan. The area is bordered by Lincoln Avenue to the west, Orchard Street to the east, Church street to the south, Hill Street to the north from Lincoln to Busey, and Fairview to the north from Busey to Orchard. A 1995 Development Agreement between the City and Carle (found in the appendix to the Plan) allowed Carle to purchase properties in this area in anticipation of a future expansion of the MIC. The Development Agreement specifies that expansion of the MIC will require an amendment to the agreement, as well as amendments to the Comprehensive Plan and the Zoning Ordinance, and that the Zoning Administrator shall give notice to all neighborhood organizations, property owners, and residents 45 days prior to the public hearing. It is anticipated that Carle will seek an amendment to the Development Agreement and an expansion of the MIC within the next several months.

The Goals and Objectives section lists nineteen goals and several objectives derived from input gathered during the planning process. Goals and Objectives are intended to preserve what residents and stakeholders like most about the neighborhood and to improve other aspects where needed. Many Goals and Objectives are taken directly from the 2005 Comprehensive Plan, as listed in the Appendix to the Plan. The full list of Goals and Objectives can be found starting on page 43 of the Plan. Goals and Objectives, as well as Implementation Strategies are divided into four categories: Land Use and Development, Housing, Mobility, and Community Enhancement. The following is a list of the Goals, with a brief discussion of how they relate to the neighborhood:

Land Use and Development

- Goal 1.0 Provide a framework for potential expansion of the Carle campus which balances what is best for residents, Carle, and the City as a whole.
- Goal 2.0 Ensure that commercial development and development on the Carle Campus is implemented with the minimal amount of impact on the surrounding residential neighborhood.

These first two goals address the potential conflicts between a large hospital and the adjacent low-density residential neighborhood. By encouraging Carle to expand upward within its existing campus, rather than out into the neighborhood, some conflicts can be avoided. As time goes by, the need to expand will eventually lead to new hospital-related uses outside of the current MIC. These uses should be low-intensity buildings that are primarily used during the work day. Proper landscaping and lighting will also remediate potential conflicts.

- Goal 3.0 Retain and expand local businesses as community assets.
- Goal 4.0 Redevelop University Avenue. (Comp Plan Goal 26.2)
- Goal 5.0 New development should be compatible with the overall urban design and fabric of the neighborhood. (Comp Plan Goal 2.0)

These goals deal with the commercial areas of the neighborhood, mostly located along University Avenue. The City should work to improve the corridor as anticipated by the upcoming University Avenue Corridor Study. The City should also expand efforts to bring new businesses to the area, and ensure that they are developed in character with the neighborhood.

Goal 6.0 Promote Sustainability

Goal 7.0 Integrate Planning Efforts

Future development in the area should minimize impacts on the environment, and should be in harmony with other agency plans.

Housing

- Goal 8.0 Preserve the established residential character of the neighborhood. (Comp Plan Goal 1.0)
- Goal 9.0 Promote a mixture of housing types that preserves the affordable nature of neighborhood homes. (Comp Plan Goal 40.0)

Goal 10.0 Provide for one-to-one replacement of housing removed in the area

Housing goals recognize that area homes are aging and that expansion by Carle Hospital toward the north would reduce the number of homes in the neighborhood. Carle currently owns and maintains over forty rental homes in the area, many of which are occupied by Carle visitors and employees. Proposed expansion of the MIC, as outlined on the Plan Concepts map, could over time result in the loss of over 50 homes. While it is recognized that Carle is not a housing developer, the Plan anticipates that Carle will support the development of replacement units within the larger neighborhood. Existing and potential properties for replacement housing include the Stratum on University, Crystal View Townhomes, and the Kerr Avenue sustainable neighborhood. Carle has already participated in the Crystal View Townhomes project by assisting with the application process and providing a computer lab for the development.

The City also has a role to play in helping low and moderate income residents maintain their homes. Most of the planning area falls within the Community Development Target Area, which is eligible for project assistance through Federal funds. Extension of the Neighborhood Improvement Fund established by the 1995 agreement could also help improve homes and promote neighborhood stability in the area.

Mobility

Goal 11.0 Reduce traffic congestion and impact on surrounding neighborhood.

Goal 12.0 Create and maintain a multi-modal transportation system. (Comp Plan Goal 47.0)

Goal 13.0 Improve neighborhood infrastructure.

These related goals deal with the reduction of car trips throughout the residential areas surrounding Carle and Crystal Lake Park. A multi-modal transportation system with improved infrastructure, such as bicycle paths, would allow for residents, employees, and visitors to travel

throughout the neighborhood by means other than automobile.

Goal 14.0 Enhance connections for residents to neighborhood amenities, downtown Urbana, and the University of Illinois.

The neighborhood's location adjacent to downtown Urbana should afford residents easier access to downtown amenities such as the Market at the Square. An enhanced connection, possibly through Leal Park and along the Boneyard Creek, will provide greater mobility for bicycle and pedestrian trips.

Community Enhancement

Goal 15.0 Capitalize on the neighborhood and its assets.

- *Goal 16.0 Promote a sense of community through neighborhood activities and community gathering spaces.*
- Goal 17.0 Improve neighborhood safety and appearance.

The neighborhood has many assets, including some active community groups. Increased participation among neighbors and more community-building activities can result in a safer and more attractive neighborhood.

Goal 18.0 Utilize the Champaign County Fairgrounds to its full potential.

Goal 19.0 Promote Crystal Lake Park as a Neighborhood Amenity

The fairgrounds and Crystal Lake Park represent great opportunities for community and neighborhood events. While the fairgrounds come alive every summer, they are underutilized during the remainder of the year. Crystal Lake Park is a tremendous destination for residents of Urbana and it has the potential to host many events that cater to the needs of neighborhood residents.

Implementation

Finally, the plan offers an Implementation Strategies section which outlines how the goals and vision will be achieved. This table, attached as Exhibit "B", is also broken down into the same categories as the Goals and Objectives. For each strategy a responsible party is identified; either a City Division, an outside agency, or one of each. Many strategies call for a continuation of ongoing City programs, such as the Whole House Rehabilitation program. Others call for new initiatives, such as creating a neighborhood watch. These strategies are supported by the City of Urbana and area stakeholders UCAN, the Park District, and Carle.

Commission Comments

At their September 23, 2008 meeting, the Urbana Community Development Commission reviewed the draft plan and submitted the following comments to staff:

- One commissioner noted the importance of having residences face out onto the park. As the Carle campus expands, houses along Orchard Street will be replaced with medical-related uses. Objective 5.2 calls for residentially-compatible uses along the park. The commissioner inquired as to whether the City could ask Carle to build a neighborhood park at the edge of their campus to serve as a buffer and to allow homes to face the park. An evaluation of the Urbana Park District's Crystal Lake Park Master Plan (on page 145 of the draft appendix) shows several improvements, such as increased lighting and new picnic and play areas will allow the park to function as a neighborhood park for nearby residents.
- Many commissioners noted that Objective 16.1, regarding a potential community center, is a project that the CD Commission has addressed before. Staff from the Grants Management explained that the neighborhood has not yet come to a consensus on the purpose of the proposed center, and whether it would cater to teens, seniors, or both, and as such the project has not yet been realized. Implementation Strategy CE7 calls for the City to work with residents on a potential community center and to continue to help define its purposes.
- Another major comment from the CD Commission was that the Implementation Strategies should be prioritized. Strategies currently have projected timeframes for completion, but are not listed in order of importance. Residents and stakeholders have not been asked to rate the importance of various Implementation Strategies. Some will be easier or less expensive to achieve, yet all are important and all will be helpful to achieve the Goals and Objectives of the plan. Because all of the Goals and Objectives are important, it is difficult to rank the Implementation Strategies.
- The final comment from the CD Commission involves Implementation Strategy H3, which currently reads: "Promote investment in rental properties such as apartments at Lincoln and Fairview". The Commission suggested a change of language to "Encourage investment in existing rental properties such as apartments at Lincoln and Fairview". This change will help clarify that the plan does not promote the conversion of housing from single-family to multi-family.

Public Comments

To date there has been one comment received regarding the draft plan, which is attached as Exhibit "C". The comment states that business uses should not expand into the park or residential areas.

Any comments received after this memorandum has been prepared will be presented to the Plan Commission at the public hearing on October 9, 2008.

Summary of Staff Findings

- 1. The residents of the planning area requested a neighborhood plan, which was begun by the City in March, 2007.
- 2. Residents and key stakeholders were involved in formation of the plan through various workshops, surveys, and interviews over the past eighteen months.
- 3. The Crystal Lake Neighborhood Plan offers a detailed background of the existing condition of the area and notes important trends and issues facing the neighborhood.
- 4. The Crystal Lake Neighborhood Plan maps out key Plan Concepts and recommends Goals and Objectives intended to help address the trends and issues facing the neighborhood.
- 5. The Crystal Lake Neighborhood Plan offers Implementation Strategies which outline the projects, policies and programs to be implemented and identifies responsible parties for those items.
- 6. The Crystal Lake Neighborhood Plan recommends potential expansion limits to the Medical Institutional Campus consistent with the 1995 Carle Master Plan's 5-20 year expansion area.
- 7. The Crystal Lake Neighborhood Plan serves as a supplement to and amendment of the 2005 Comprehensive Plan where the goals and policies of the Crystal Lake Neighborhood Plan would be utilized as the guiding document for planning and development in that area.

Options

The Plan Commission has the following options for recommendations to the City Council. In Plan Case 2088-CP-08, the Plan Commission may:

- a) forward this case to City Council with a recommendation to approve the adoption of the Crystal Lake Neighborhood Plan as an amendment of the 2005 Urbana Comprehensive Plan.
- b) forward this case to City Council with a recommendation to approve the adoption of the Crystal Lake Neighborhood Plan as an amendment of the 2005 Urbana Comprehensive Plan with recommended changes.
- c) forward this case to City Council with a recommendation to deny the adoption of the Crystal Lake Neighborhood Plan as an amendment of the 2005 Urbana Comprehensive Plan.

Staff Recommendation

Staff recommends that the Plan Commission forward Plan Case No. 2088-CP-08 to the Urbana City Council with a recommendation for **APPROVAL** as presented.

Attachments:

Exhibit "A": Plan Concepts Map

Exhibit "B": Implementation Strategies

Exhibit "C": Comments Received by the Public Regarding the Draft Plan

Exhibit A: Plan Concepts Map

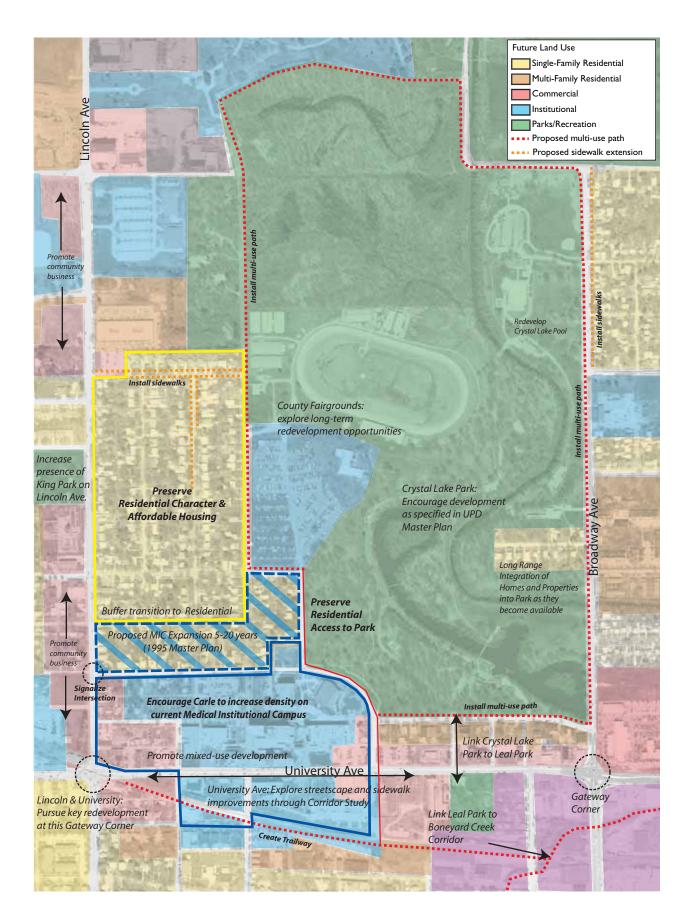


Exhibit "B": Implementation Strategies

LAND USE & DEVELOPMENT

	Implementation Strategy	Type of Strategy	Related Goals / Objectives	Timing	Responsible City Divisions	Other Responsible Entities
LU1	Update Carle Campus Master Plan to reflect changing conditions in the area.	Plan/ Coordination	1.0, 1.2, 1.3	Short Term	Community Development / Public Works / CD Commission / Plan Commission / Council	Carle Foundation Hospital
LU2	Identify and market vacant and underutilized commercial properties along University and Lincoln Avenues, consistent with Comprehensive Plan designations, providing economic incentives where available.	Action	3.0, 3.1, 3.3, 3.4		Economic Development	Private Sector
LU3	Integrate additional complimentary uses and medical- related businesses along University Ave. and Lincoln Ave.	Coordination	4.0, 4.4, 5.4	Ongoing	Economic Development	Private Sector
LU4	Work with the University of Illinois to redevelop the southwest corner of Lincoln and University.	Coordination	3.0, 4.0, 4.4, 5.4	Short Term	Economic Development	University of Illinois/Private Sector
LU5	Work with the private sector to redevelop the southeast corner of Lincoln and University.	Coordination	3.0, 4.0, 4.4, 5.4	Short Term	Community Development/ Public Works	Private Sector
LU6	Work with Carle to develop the northeast corner of Lincoln and University as a prime gateway location.	Coordination	3.0, 4.0, 4.4, 5.4		Community Development	Carle Foundation Hospital
LU7	Adopt and implement the Boneyard Creek Master Plan.	Action	14.5	Short Term	Public Works	Private Sector
LU8	Integrate the Crystal Lake Neighborhood Plan with the Carle Master Plan by providing for shared provision of amenities such as pathways and linkages to the Hospital	Coordination	7.3	Short Term	Community Development/ Public Works	Carle Foundation Hospital/Urbana Park District
LU9	Coordinate with Carle and the Park District regarding potential relocation incentives for the Champaign County Fairgrounds.	Coordination	7.2, 18.3	Long term	Economic Development	Carle Foundation Hospital/ Urbana Park District / Fairgrounds
LU10	Complete University Avenue Corridor Plan	Plan/ Coordination	4.1	Short Term	Community Development, Public Works	Regional Planning Commission
LU11	Explore potential new "Light" MIC District for low- intensity uses on Carle campus to buffer residential areas.	Action	2.4, 2.5	Short Term	Community Development	Carle Foundation Hospital

HOUSING

	Implementation Strategy	Type of Strategy	Related Goals / Objectives	Timing	Responsible City Divisions	Other Responsible Entities
H1	Encourage Carle Hospital to support one to one replacement housing at locations such as Crystal View Townhomes, Kerr Avenue, and at other various locations partnering with local housing providers if residences are removed due to Carle expansion.	Agreement	10, 10.1	Short Term	Community Development	Carle Foundation Hospital
H2	Use Community Development Block Grant and HOME investment Partnership funds to help repair homes for low- income families and to purchase and rehab or demolish severely blighted homes.	Policy	8.0, 9.0, 9.5	Ongoing	Grants Management Division	Property Owners/ UCAN
H3	Promote investment in rental properties such as apartments at Lincoln and Fairview.	Policy	9.0	Ongoing	Community Development	Private Sector
	Market housing in neighborhood to Carle employees, continue implementing Employee Assisted Housing program.	Action	8.0, 9.0	Ongoing		Carle Foundation Hospital/Carle Clinic
	Utilize rental registration and inspection program to improve property maintenance and neighborhood appearance.	Action	8.0, 8.1	Ongoing	Building Safety	Carle/Property Owners
H6	Redevelop Crystal View Townhomes (former Lakeside Terrace) as mixed-income housing, including low to moderate income residents.	Action	10.2	Short Term	Grants Management Division	Housing Authority of Champaign County/Brinshore Development
H7	Support housing improvement in the TIF 3/King Park Area through the use of CDBG and HOME funds.	Policy	9.0, 9.5	Ongoing	Grants Management Division / Economic Development	Private Sector
H8	Support home ownership in area through First-Time Homebuyer programs	Policy	8.2	Ongoing	Grants Management Division	Financial Institutions

MOBILITY

	Implementation Strategy	Type of Strategy	Related Goals / Objectives	Timing	Responsible City Divisions	s Other Responsible Entities
M1	Build a public path through Carle campus to Crystal Lake Park. (Comp Plan Goal 10.0)	Action	12.2	Short Term		Carle Foundation Hospital
M2	Coordinate with the MTD and Carle on an updated comprehensive trip reduction plan.	Coordination/ Plan	11	Short Term	Public Works	MTD; Carle Foundation Hospital
M3	Synchronize traffic signals on University Avenue.	Action	11.5	Short Term	Public Works	IDOT
M4	Encourage UCAN to establish program for volunteers to shovel seniors' sidewalks.	Action	17.0	Short Term	Community Development	UCAN
M5	Conduct a sidewalk inventory for missing and unsafe sidewalks and accessibility problems. Use grant funds to make improvements.	Action	13.0	Ongoing	Public Works/Grants Management	
M6	Install sidewalks along northernmost sections of Busey, Sunset and Broadway.	Council Action	13.0, 13.3	Long Term	Public Works/Grants Management	
M7	Create partnership between Park District, Carle, and City for the creation of a path along the north side of Park Street.	Action	12.0, 12.3	Short Term	Public Works	Urbana Park District; Carle Foundation Hospital
M8	Support Park District plan for the creation of a path along the west side of Broadway Ave.	Coordination	12.3	Short Term	Public Works	Urbana Park District
M9	Repair and maintain brick paving on Broadway Ave. for traffic control and aesthetic purposes.	Action	13.1	Ongoing	Public Works	
M10	Install crosswalks across University Ave. at Broadway Ave.	Action	14.2	Short Term	Public Works	IDOT
M11	Install multi-use path to downtown along Race St. or Broadway Ave.	Action	14.3	Short Term	Public Works	
M12	Create safe bicycle path along Lincoln Ave. towards campus.	Action	14.3	Short Term	Public Works	

MOBILITY (continued)

	Implementation Strategy	Type of Strategy	Related Goals / Objectives	Timing	Responsible City Divisions	Other Responsible Entities
M13	Ensure safe bicycle and pedestrian crossings on University Ave. at signalized locations between Broadway Ave. and Lincoln Ave.	Action	13.0, 14.0	Short Term	Public Works	IDOT
M14	Encourage Carle to build parking structures where possible to reduce encroachment of parking lots into residential neighborhoods.	Policy	11.2	Ongoing		Carle Foundation Hospital
	Continue Neighborhood Improvement Fund to fund projects and programs such as parking permits for residents.	Action	8.0, 11.0		Grants Management Division / Finance	Carle Foundation Hospital
M16	Use berms, evergreen landscaping, and fences to shield neighbors from parking lots.	Policy	2.4, 11.2	Ongoing		Carle Foundation Hospital
M17	Shield parking lot light and use lower height light poles adjacent to residential areas.	Policy	2.2	Ongoing		Carle Foundation Hospital

COMMUNITY ENHANCEMENT

	Implementation Strategy	Type of Strategy	Related Goals / Objectives	Timing	Responsible City Divisions	Other Responsible Entities
CE1	Create "Crystal Lake Park Neighborhood District". Increase signage, especially along University and Lincoln, promoting the park and its neighborhood.	Action	15.0, 15.1	Short Term	Community Development, Public Works	Urbana Park District
CE2	Host neighborhood block parties to build neighbor relationships.	Action	16.3	Short Term		UCAN, North Broadway Neighbors
CE3	Produce block party guide and kit.	Action	16.0, 16.3	Short Term	Community Development, Police Department, Public Works	
CE4	Market Crystal Lake Park's availability for parties and reunions.	Action	19.0, 19.2	Short Term		Urbana Park District
CE5	Install more playground equipment in southwest area of park.	Action	19.4	Short Term		Urbana Park District
CE6	Construct basketball courts in area parks or schools to meet resident needs.	Action	16.2	Short Term		Urbana Park District
CE7	Work with neighborhood residents to study the development of a neighborhood center, serving the needs of seniors, youth, and families.	Study	16.1	Short Term	Grants Management	Neighborhood Residents
CE8	Continue summer concert series at Crystal Lake Park.	Action	16.1, 16.3	Ongoing		Urbana Park District

COMMUNITY ENHANCEMENT (continued)

	Implementation Strategy	Type of Strategy	Related Goals / Objectives	Timing	Responsible City Divisions	Other Responsible Entities
	Explore the possibility of a regional juried art fair at Crystal Lake Park.	Special Study; Coordination	16.0	Short Term	Public Arts Commission	Urbana Park District; 40 North
CE10	Have teen nights at the pool, park, and Nature Center.	Coordination	16.0, 16.2	Short Term		Urbana Park District
	Work with the U of I Department of Urban and Regional Planning preservation class to inventory historic properties in neighborhood.	Coordination	15.4	Short Term	Planning Division / Historic Preservation Commission	University of Illinois
CE12	Create Neighborhood Watch program.	Action	17.6	Short Term	Police Department	UCAN, UCAP, North Broadway Neighbors
	Work with County to prohibit leaf burning in areas adjacent to the City.	Coordination	17.0	Ongoing	Environmental Compliance Officer	Champaign County, ILEPA
	Expand youth trash can painting program beyond the park to Carle area and near bus stops.	Action	16.0, 17.0	Short Term	Public Arts Commission	40 North/88 West
CE15	Promote semi-annual neighborhood cleanups.	Action	17.7	Short Term	Grants Management Division	UCAN, UCAP, NBN
	Expand resident interaction through neighborhood newsletter, website, and email lists.	Action	16.0	Short Term		UCAN, UCAP, NBN
	Consider extension of a neighborhood improvement fund for use in the neighborhoods surrounding Carle to help to improve neighborhood conditions and stabilization.	Agreement	1.0, 13.0, 16.0	Short Term	Grants Management Division / Finance Department	Carle Foundation Hospital/City of Urbana